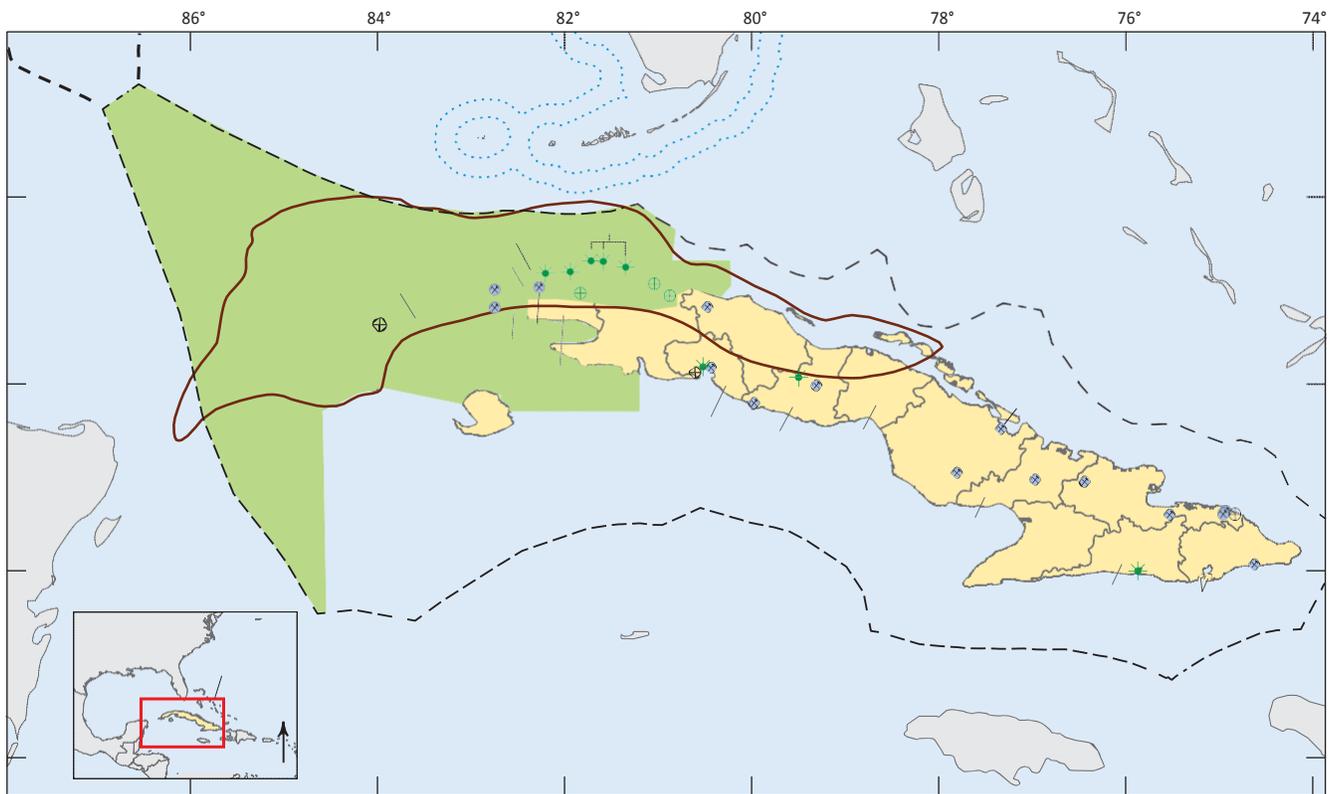




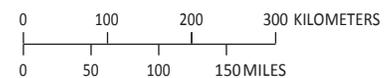
Cuba's Mineral Resources, Mining, and Petroleum Industries

On December 17, 2014, President Obama announced that the United States would begin discussions to restore diplomatic relations with the Government of Cuba and embark on a longer term process of normalization of relations between the two countries. The U.S. Government had officially severed diplomatic relations with Cuba in 1961 in response to political changes after the Cuban Revolution. In 1962, President Kennedy declared an embargo on all trade between the United States and Cuba, which was implemented through regulations published in 1963.

On January 16, 2015, the U.S. Departments of Commerce and the Treasury published regulatory amendments to the Cuba sanctions (U.S. Department of the Treasury, 2015) in accordance with President Obama's December 2014 policy announcement (The White House, 2014). These measures made changes in the implementation of the embargo but did not lift the embargo. Most transactions involving Cuba, including private and public investment in mineral production, continue to be prohibited. This Fact Sheet provides information regarding the current supply of and demand for mineral commodities produced in Cuba (fig.1).



Maritime boundaries and Cuban Exclusive Economic Zone derived from National Oceanic and Atmospheric Administration data as of November 2014; political boundaries are not necessarily authoritative and are derived from Esri and open-source shapefiles; Mercator projection, datum is World Geodetic System of 1984



EXPLANATION

Petroleum leasing concession area—
Derived from data by Jorge Piñon,
University of Miami Center for
Hemispheric Policy

--- Cuban Exclusive Economic Zone
— North Cuba basin
— Boundary of eastern gap area
--- U.S. 12-nautical-mile territorial sea
--- U.S. 24-nautical-mile contiguous zone

Facility type and status—See table 1 for more information
10⊕ Active or suspended nonpetroleum mineral facility
12⊕ Nonpetroleum mineral facility in development
21★ Active petroleum facility
17⊕ Petroleum facility in development

Figure 1. Mines, mineral processing facilities, and petroleum facilities in Cuba in 2014. Information on individual facilities (1–28), including operational status, is shown in table 1. The term “in development” includes all operational statuses provided in table 1 except active and suspended.

Background

In 2015, Cuba had a population of more than 11 million people and a land area of about 111,000 square kilometers, which is comparable to the population and land area of the U.S. State of Ohio. In 2013 (the latest year for which data were available), Cuba's per capita gross domestic product (GDP) at 6,985 (Nominal GDP) at purchasing power parity (PPP) in 2010 was \$10,200; this amount was three times less than that of Mississippi, which was the U.S. State with the lowest per capita GDP (United Nations Economic Commission for Latin America and the Caribbean, 2014; U.S. Central Intelligence Agency, 2014).

In 2013, Cuba was estimated to be among the world's top 10 producers of cobalt and nickel, which are the country's leading mineral exports. Cuba exports ammonia, nitrogenous fertilizer, and zeolites to Europe and to other Latin America and Caribbean (LAC) nations, but most other mineral commodities are consumed domestically. Production at most mineral processing facilities is significantly below those facilities' design capacities, and the quantity of output is not sufficient to support an export market (Kuck, 2014; Shedd, 2014; Soto-Viruet, Country Specialist, U.S. Geological Survey, unpub. data, February 2014). For substantial reserves of manganese, chromium, kaolin, and other ores, the opening of the US market is all important.

About one-third of Cuba's domestic petroleum demand is met by near-offshore and onshore production of extra heavy crude oil. Since at least 2007, the remaining two-thirds of Cuba's petroleum demand have been met by imports from Venezuela. There is currently no deepwater production of hydrocarbons.

Cuba's Mineral Resources and Production Facilities

Cuba hosts a variety of fuel and non-fuel mineral resources in complex geologic terranes. Its mineral endowment includes chromite deposits in preserved fragments of oceanic crust known as ophiolites, and laterite soils that developed on top of the ophiolites; these laterite soils contain the country's most significant reserves of cobalt and nickel. In addition to cobalt and nickel, Cuba's metallic mineral resources include copper and zinc in volcanogenic massive sulfide deposits, copper in porphyry deposits, iron in laterite and skarn deposits, precious metals in epithermal deposits, manganese oxide in strata-bound deposits, chromites related with ultramafic rocks and tungsten in vein deposits. The country's industrial mineral resources include currently mined, volcanically derived bentonite, feldspar, and high-purity zeolite minerals, as well as gypsum, kaolin, lime, high-grade limestone, marble, and sand from carbonate terranes. Manufactured industrial mineral products include ammonia, cement, sulfuric acid, steel, and urea. The leading mines, mineral processing facilities, and hydrocarbon concessions in Cuba are shown in figure 1 and table 1.

Hydrocarbons produced in Cuba include natural gas, crude oil, and refinery products. Most Cuban hydrocarbon production comes from structural traps in carbonate reservoirs located both onshore and offshore in the North Cuba fold and thrust belt, although hydrocarbon seeps have been reported in every Province in Cuba. Current petroleum production in Cuba is centered east of Havana along the northern coastlines of the Provinces of Matanzas and Mayabeque, mostly at Sherritt

International Corp. of Canada's three near-offshore facilities at Puerto Escondido, Varadero West, and Yumuri (fig. 1; table 1). The country's largest capacity refinery is the Níco López at Havana bay, the consolidation of former ESSO and Shell facilities, which processes both domestic and imported petroleum. The second largest capacity refinery, the Cienfuegos refinery, processes only Venezuelan crude oil (Nerurkar and Sullivan, 2011; U.S. Energy Information Administration, 2013).

Historical Perspective on Cuba's Mineral Industries

Prior to the embargo in 1962, the U.S. Government offered financial incentives to private U.S. investors in Cuba that resulted in U.S. ownership of most Cuban utilities, and branches of U.S. banks held one-fourth of all bank deposits in Cuba. U.S. companies had large holdings in Cuban mining and hydrocarbon assets, including the Moa Bay nickel operation, and U.S. petroleum companies operated several refineries in Cuba. In the early 1900s, geologists from the United States documented Cuba's resources of minerals, such as its resources of chromium, iron ore, and manganese, and during World War I and World War II, U.S. geologists performed investigations into the island's strategic minerals (Hayes and others, 1901; Burchard, 1919; Park, 1942; Page and McAllister, 1944; Guild, 1947). From 1916 to 1940, the United States imported more than 720,000 metric tons of chromite ore from Cuba (Thayer, 1942).

After the Cuban Revolution, however, the Cuban Government reversed its policies toward foreign-owned and (or) -operated companies and passed legislation to cancel most foreign mining and petroleum claims. The Government of Cuba established trade agreements with the Union of Soviet Socialist Republics (U.S.S.R.), prompting U.S. companies to halt operations at their Cuban petroleum refineries owing to Cold War tensions between the United States and U.S.S.R. Subsequently, Cuba nationalized its petroleum refineries, expropriated U.S. property held within its territory, and began to develop its mineral industry independently. When the U.S.S.R. was dissolved in 1991, Cuba's economic growth plummeted and the mining industry suffered from a lack of investment. In 1958, Cuba had been the 3d-ranked nickel producing country in the world, but by 1963 it was ranked 6th, and by 2013 it was ranked 10th. In 1959, Cuba accounted for 4% of the world's copper production, but since 2001, no copper production in Cuba has been reported (Johnson, 1964; Copeland and others, 2011).

In 2004, the USGS released an assessment of the North Cuba basin and its three subbasins. The assessment area covered the northern one-half of the island and the portion of Cuba's maritime Exclusive Economic Zone (EEZ) that extends into the Gulf of Mexico to the north, northwest, and west of the island (fig. 1). The total amount of undiscovered technically recoverable hydrocarbon resources was estimated to be 9.8 trillion cubic feet of natural gas, 4.6 billion barrels of crude oil, and 0.9 billion barrels of natural gas liquids (U.S. Geological Survey, 2004). About 70% of this oil was estimated to be located no more than 50 to 80 kilometers (km) offshore along the length of the western and northern coasts of the island. Petroleum leasing concession areas within Cuba's maritime EEZ (fig. 1) have been claimed by such companies as Petroleo Brasileiro S.A. (Brazil), Petrolíam Nasional Berhad

(Malaysia), JSC Zarubezhneft (Russia), Repsol S.A. (Spain), and Petroleos de Venezuela S.A. (Venezuela) (U.S. Energy Information Administration, 2013).

Current estimates of total oil/gas reserves in Cuba are varied, and depend mainly on estimations of undiscovered offshore deposits in the North Cuba Basin. Proved crude oil reserves onshore only were 124 million barrels as of 2013. Cuba has only three producing shallow offshore oil fields within 5 km of its north coast. The official also referred to opportunities along the Cuban southern coast, which counts on reserves of gas and non-conventional oil. Tenreyro said that the Cuban strategic oil program aims at developing resources, whose production only meets 40 percent of the national consumption, and he described the program as a big responsibility for oil workers since a large part of the power output, the industry and transportation depends on oil resources.

Cuba is currently producing some four million tons (28.5 m barrels per year) of oil annually from local reserves by a state company and some foreign entities under the shared-production modality.

Construction Materials in Cuba

The main construction materials in Cuba are:

Clay for cement Red pottery clay, Clay (refractory), alluvial sand, Sand (silica), Bentonite, Limestone for cement industry, Limestone for chemical industry; Kaolin, Carbonate sludge, Fly Ash, Feldspar, Phosphorite, Loams for cement industry, Marble, Stone masonry, Stone for filling, Stone crushing, Salt (marine, ground), Tuffs (except pozzolana) for cement, other volcanic rock, other Igneous rocks (mainly for railway ballast), Gypsum, Zeolite & Pozzolana. The total volume of Construction Materials produced and moved was 11 million tons during 2014. 60% of the transportation was via rail, with 132 train stations operating Construction Materials and 17 ports connecting with the National Rail System.

Over 240 mining and energy projects are waiting for investors in Cuba. BGC have a complete list of all the Mining & Material projects suitable for foreign investment in Cuba. Most of them are US markets dependent, including: Barite (BaSO_4); Bauxite ($\text{Al}(\text{OH})_3$); Beryl ($\text{Be}_3\text{Al}_2(\text{SiO}_3)_6$); Bornite (Cu_5FeS_4 also in tailing ponds); Cassiterite (SnO_2); Chalcocite (Cu_2S also in tailing ponds); Chalcopyrite (CuFeS_2 also in tailing ponds); Chromite: (Fe, Mg) Cr_2O_4 for production of chromium and refractory materials; Cobaltite (Co, Fe)AsS; Dolomite $\text{CaMg}(\text{CO}_3)_2$; Galena (PbS); Native gold: Au at Delita Mine 1.3 m ounces in reserves, several other smaller; Hematite, Limonite (FeO & other oxides, vast amounts of reserves); Magnetite (Fe_3O_4); Malachite ($\text{Cu}_2\text{CO}_3(\text{OH})_2$); Molybdenite (MoS_2); PGM evidences related with Chromium; Pyrolusite (MnO_2); Scheelite (CaWO_4); Sperrylite (PtAs_2) for production of platinum; Sphalerite (ZnS); Wolframite (Fe, Mn) WO_4 ; Limestone, gypsum, kaolin, feldspar, and many other non-metallic minerals are very abundant (see Construction Materials in Cuba).

The country has 27 billion metric tons of proven and estimated reserves (Categories A, B, C1, and C1+C2, using Cuba's reserve code) of Construction Materials and related Industrial Minerals. Of them 62% are Limestones, different Types of Clay and Igneous rocks, 14% Zeolites, Pozzolana, Tuffs and other volcanic rocks, 12% gypsum and the balance for all other materials used in the construction. This balance does not include some specific minerals used in the chemical industry and other non-construction uses (abrasives, ceramics for electric use, other ceramics, paintings, sanitary furniture, many other industries).

Label on figure 1	Commodity	Facility name (if available) or facility description	Operator/ownership	Location	Operational status
1	Ammonia	Revolución de Octubre plant	NA	Nuevitas, Camagüey Province	A
2	Ammonia and urea	Calicito ammonia plant	Cuvenpeq S.A.	Calicito, Cienfuegos Province	P
3	Cement	Cienfuegos cement plant	Cementos Cienfuegos S.A. (Government, 50%; Holcim Ltd., 50%)	Cienfuegos, Cienfuegos Province	A
4	Cement	Nuevitas cement plant	Fábrica de Cemento 26 de julio	Nuevitas, Camagüey Province	A
5	Cement	Artemisa cement plant	Fábrica de Cemento Mártires de Artemisa	Artemisa, Artemisa Province	A
6	Cement	Mariel cement plant	Cementos Curazao N.V.	Barrio Mujica, Mariel, Artemisa Province	A
7	Cement	Siguaney cement plant	Fábrica de Cemento Siguaney	Siguaney, Sancti Spíritus Province	A
	Cement	Santiago cement plant	Fabrica de Cemento Jose Merceron	Santiago bay, Santiago de Cuba	S
	Lime	Bejucal lime plant	Coco Peredo Plant	Bejucal, la Habana	A
8	Nickel-cobalt	Ernesto Che Guevara Mine and processing plant	Empresa Niquelífera Ernesto Che Guevara (Government, 100%)	Punta Gorda, Holguín Province	A
9	Nickel-cobalt	Moa Bay Mine and processing plant	Moa Nickel S.A. (Government, 50%; Sherritt International Corp., 50%)	Moa, Holguín Province	A
10	Nickel-cobalt	René Ramos Latour Mine and processing plant	Empresa Niquelífera Comandante René Ramos Latour (Government, 100%)	Nicaró, Holguín Province	S
11	Nickel-cobalt	Las Camariocas Mine and processing plant	Empresa Mixta Ferroniquel S.A. (Cubaniquel, 50%; Government of Venezuela, 50%)	Cupey, Holguín Province	UC
	Nickel-Cobalt	San Felipe deposit	Geominera (Government, 100%)	San Felipe, Camaguey	P
	Nickel - Cobalt	Cajalbana deposit	Geominera (Government, 100%)	Bahia Honda, Artemisa	P
12	Lead-zinc	Castellanos and Santa Lucia plant	NA	Near Santa Lucia, Pinar del Rio Province	UC
13	Petroleum (crude)	Northern coast operations	Empresa de Perforación y Extracción de Petróleo del Centro	Northern coast between Havana and Cardenas, primarily in Mayabeque Province	A
14	Petroleum (crude)	Puerto Escondido, Varadero West, and Yumuri operations	Sherritt International Corp. (gross working interests of 40 –100% in various production-sharing contracts with the Government)	Puerto Escondido, Varadero West, and Yumuri	A
15, 16	Petroleum (crude)	Block 8A (offshore) and Block 10 (onshore)	Sherritt International Corp. (production-sharing contract with the Government)	Northern coasts of Mayabeque and Matanzas Provinces	E
17	Petroleum (crude)	Block 9 (onshore)	MEO Australia Ltd. (100% in a production sharing contract with the Government)	North of Colón, Matanzas Province	N
18	Petroleum (refinery) (products)	Cienfuegos refinery	PDV–Cupet S.A. (Government, 51%; Petroleos de Venezuela SA, 49%)	Cienfuegos, Cienfuegos Province	A
19	Petroleum (refinery) (products)	Hermanos Díaz refinery	Government, 100%	Santiago de Cuba, Santiago de Cuba Province	A
20	Petroleum (refinery) (products)	Ñico López refinery	Government, 100%	City of Havana	A
21	Petroleum (refinery) (products)	Sergio Soto refinery	Government, 100%	Cabaiguan, Sancti Spíritus Province	A
	Construction Aggregates, Marble	Quarry & Mill Ramón Viamonte "El Cacao"	Government, 100%	El Cacao, Granma	A
	Construction Aggregates,	Quarry & Mill La Canasta	Government, 100%	Niceto Perez, Guantanamo	A
	Construction Aggregates	Quarry & Mill Cubitas	Government, 100%	Cubitas, Camaguey	A

	Construction Aggregates	Quarry & Mill El Purio	Government, 100%	El Purio, Villa Clara	A
	Construction Aggregates	Quarry & Mill Alacranes	Government, 100%	Alacranes, Matanzas	A
	Construction Aggregates	Quarry & Mill La Molina	Government, 100%	Mariel, Artemisa	A
	Construction Aggregates	Quarry & Mill Loma Blanca	Government, 100%	Bahia Honda, Artemisa	P
	Construction Aggregates	Quarry & Mill El Rubi	Government, 100%	Cabanas, Artemisa	P
	Construction Aggregates	Quarry & Mill Aguabana	Government, 100%	Caibarien, Villa Clara	P
	Construction Aggregates	Quarry & Mill Caibarien	Government, 100%	Caibarien, Villa Clara	P
22	Sand	Algaba quarry	NA	Near Trinidad, Sancti Spíritus Province	A
23	Sand	Cajobabo operations	NA	Imias, Guantánamo Province	A
24	Steel products	Cotorro steel mill	Antillana de Acero, Grupo Metalúrgico Acinox (Government, 100%)	Cotorro, La Habana Province	A
25	Steel products	Las Tunas steel mill	Empresa de Aceros Inoxidables, Grupo Metalúrgico Acinox (Government, 100%)	Las Tunas, Las Tunas Province	A
26	Zeolites	Tasajeras plant	Empresa Geominera Holguín	Villa Clara Province	A
27	Zeolites	El Chorillo plant	Empresa Geominera Holguín	Camagüey Province	A
28	Zeolites	San Andrés plant	Empresa Geominera Holguín	Holguín Province	A
	Natural Pozzolana	Palmarito plant	Gecem (Government 100%)	Santiago Province	A
	Natural Pozzolana	Las Villas	Gecem (Government 100%)	Villa Clara Province	P
	Kaolin quarry	Ciego de Avila	Geominera (Government 100%)	Ciego de Avila	A
	Kaolin quarry	Caisimu	Geominera (Government 100%)	Las Tuna province	A
	Kaolin quarry	Rio del Callejon	Geominera (Government 100%)	Isla de la Juventud	P

In addition there are 12 marble quarries, 1 very large and 2 midsize gypsum quarries, 3 manganese mines (only one operational), 5 chromite mines (2 operational), several Cu, Gold and other minerals and metals deposits.

Recent Developments in Cuba's Mineral Industries

Cuba's current crude oil and associated natural gas production from onshore and shallow water coastal reservoirs is approximately 50,000 barrels per day of liquids and about 20,000 barrels per day oil equivalent of natural gas. Venezuela is a business partner in most of Cuba's downstream petroleum industry through the joint venture (JV) Covenpetrol S.A. In 2010, China won a bid from the Government of Cuba to construct a refinery at Matanzas and upgrade the receiving terminal that processes and stores shipments of crude oil from Venezuela, but as of yearend 2014, no known start date had been announced. A Soviet-built petroleum pipeline connecting the Matanzas production fields to the Cienfuegos refinery has not been operational since initial performance tests were conducted in 1991. In 2011, Cuba's hydrocarbon imports included refined products (which accounted for about 60% of total hydrocarbon imports) and crude petroleum (about 40%) (Nerurkar and Sullivan, 2011; Jorge Piñon, 2015, written commun.).

As of 2015, deepwater drilling by such foreign companies as Repsol S.A. of Spain and JSC Zarubezhneft of Russia has resulted in no discovery of commercial quantities of oil or gas. The country's extreme northwestern maritime boundary with the United States and Mexico—an area referred to as the eastern gap—remains to be legally delimited. The current claim nearest to this area is located approximately 150 km to the southeast, although no exploratory drilling has yet taken place in the westernmost portions of Cuba's EEZ (fig. 1). This area is beyond the U.S. EEZ but is in waters determined to be within the U.S. extended continental shelf and is potentially able to be leased for development of seabed mineral resources (U.S. Department of State, 2014).

In 2010, Ferróniquel S.A. (a joint venture between Cubaniquel and the Government of Venezuela) began work to complete construction and commence ferronickel production at the Las Camariocas project in Cupey. Construction of the plant at Las Camariocas started in the 1980s but was only about two-thirds complete when its financing was lost with the breakup of the U.S.S.R. Startup of the plant had been expected in 2013, but no information indicating progress on the project was available at that time. Since at least 2010, the Government of Cuba has been seeking to expand the country's capacity to produce ammonia and urea. Construction at several projects, including an ammonia and urea production facility at Calicito in Cienfuegos Province announced in 2010 by Covenpeq S.A., has yet to begin (Apodaca, 2011). The Revolución de Octubre plant in Nuevitas reported production of 65,000 metric tons of nitrogenous fertilizer and ammonium nitrate production at yearend 2014, with the majority of the ammonium nitrate intended for export (Cuban News Agency, 2014). Cuba has imported an average of 80,000 metric tons per year of ammonia and phosphatic fertilizers (out of an actual demand for 350,000 metric tons), from countries in North Africa, including Egypt, Libya, and Morocco, from 2010 through 2013. Lime was produced at one medium and six small commercial plants throughout the country using outdated technology and very limited automation of production processes. Exports of zeolites have been reported since at least 2006; in 2013, an estimated 4,500 metric tons of zeolite were exported to Europe and Latin American countries.

Foreign Direct Investment Trends in Cuba

Cuba's real GDP was \$70 billion in 2013, relatively low compared with larger LAC economies, but greater than LAC countries of similar area, GDP, and (or) population, including Bolivia, the Dominican Republic, and Guatemala. Among these countries, Cuba had the highest GDP each year from 1990 through 2013 (fig. 2). The Government of Cuba passed law No. 77 (Foreign Investment Act) in 1995, which allows foreign direct investment (FDI) in the country. Economic growth rebounded as a result of this change and followed a positive trajectory similar to that of the other small economy countries in the region. Excluding Bolivia, mining and quarrying activities of the smaller countries in the region accounted for less than 3% of their GDP, and manufacturing decreased overall in each country from 1990 to 2013 (fig. 3). Economic growth remained constrained in Cuba owing partly to the limitations of its small economy, but even more so to Government controls on FDI, pricing, and the labor market (United Nations Economic Commission for Latin America and the Caribbean, 2014).

The leading sectors to receive FDI in Cuba have been agriculture, natural resources, and tourism. From 1990 through 2009, Cuba received about \$3.5 billion in FDI, of which 86% was received from only 20 of about 250 foreign investors. In the 1990s, the Government of Cuba granted foreign partners majority control, but starting in 2011, the Government has sought a 51% or more share in joint ventures. In Cuba, law No. 77 allows for 100% foreign ownership of businesses, but as of 2011, only six wholly foreign-owned firms were operating in the country. The average maximum share of foreign ownership allowed in mining and oil and gas for LAC countries as of 2010 was about 96% and 86%, respectively. In Cuba, foreign joint venture investors are granted dominant market shares and the Government restricts competition and profit margins. Also, FDI firms in Cuba must pay wages to an employment agency in hard currency, but the agency compensates workers in local currency, which essentially devalues the wages by as much as 90% (Feinberg, 2012).

From 1990 through 1999, the mining sector was the 2d-ranked sector for FDI, receiving on average 15% to 20% of the total. Europe was Cuba's leading trade partner with 47% of total trade, followed by countries from North America and South America (37%) and Asia (14%). Sherritt International was the second largest foreign investor in the country through its production of nickel and cobalt at Moa Bay and its investments in agriculture, oil and gas development, power generation, telecommunications, and tourism. In 2014, the company continued to be the largest independent energy producer in Cuba through nationwide petroleum and power operations. By 2000, the value of mining and quarrying had increased by 127% to \$614 million, or by 1.4% of the GDP, from that of 1993, when it accounted for 0.9% of the GDP; the value decreased again to \$396 million in 2002 and remained flat through 2013, when the value was \$434 million (0.6% of the GDP) (fig. 3). During the same period, the value of Cuba's industrial manufacturing sector increased to \$10.9 billion in 2013 from \$5.8 billion in 1993. The percent share of industrial manufacturing in the GDP, however, decreased to 15.6% in 2013 from 18.3% in 1993, reflecting growth in other sectors (fig. 3) (Torres, 2001; United Nations Economic Commission for Latin America and the Caribbean, 2014). Further potential for increase in Cuba's Mining products are linked with the opening of the US market for Cuban ores and construction materials.

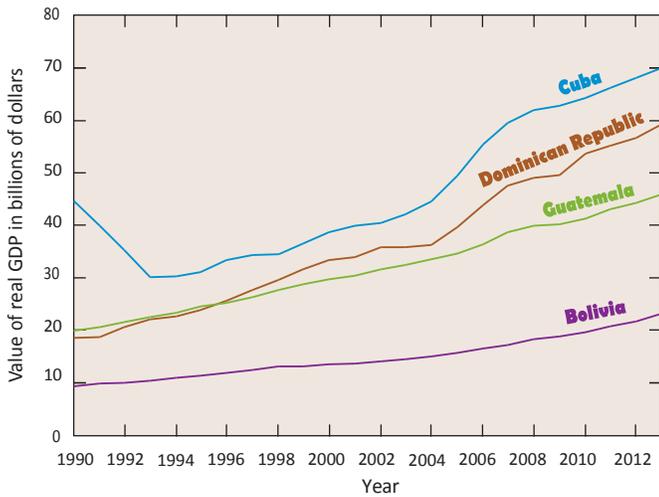
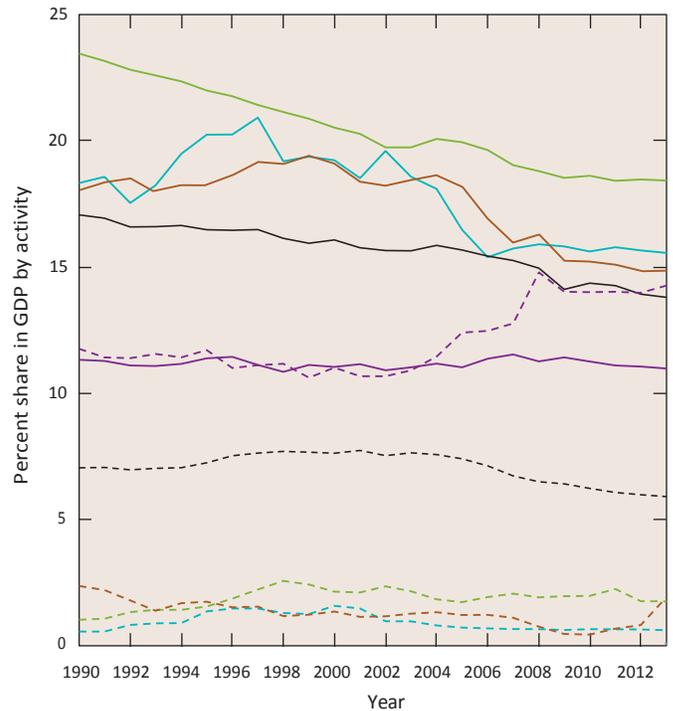


Figure 2. Annual gross domestic product (GDP) for Cuba and selected other countries of Latin America and the Caribbean from 1990 to 2013. Data from United Nations Economic Commission for Latin America and the Caribbean, 2014.

In the 2000s, the Government of Cuba focused on state-backed projects involving China and Venezuela, the latter of which primarily involved the trade of Venezuelan crude petroleum in exchange for Cuban medical personnel. In 2013, China and Venezuela each received between 10% and 20% of Cuba’s exported goods. From 2009 through 2013, the annual growth rate in the value of mineral exports from Cuba was about 9%; China, Belize, and Estonia were the top three recipients of Cuba’s mineral exports, together accounting for a 90.6% of the total. In 2013, China, the United Kingdom, and Belgium together received 73.3% of Cuba’s total mineral exports. The annual percentage growth rate in the value of exported basic manufactures was 29.5%. In 2009, the Dominican Republic, Brazil, and Honduras together received 62.1% of Cuba’s basic manufactures, and in 2013, Togo, Venezuela, and the Dominican Republic together received 66.5% of Cuba’s basic manufactures (Feinberg, 2012).

As the productivity of Cuba’s manufacturing and mining sectors decreased steadily, the country’s current level of industrial production as a whole, which included the agricultural sector, has been estimated to be operating at about 50% of that prior to 1990. Merchandise exports were reported to be less than 10% of national output in 2010 (the last year data were available) and agricultural imports are reported to consume a large, but unspecified, share of Cuba’s limited export earnings (Feinberg, 2012).

In November 2014, Cuba’s Ministry of Foreign Trade and Investment announced 246 development projects for which it was seeking \$8 billion in foreign investment. The Government of Cuba specifically stated that Cuba will remain a state-driven economy dominated by large Government holding companies and that most foreign ventures will retain a majority Cuban ownership. Among the portfolio of projects, 86 are in the petroleum sector (the sector with the greatest number of prospective projects) and 10 projects each are in



EXPLANATION

	Manufacturing	Mining
Guatemala	— (solid green)	- - - (dashed green)
Cuba	— (solid blue)	- - - (dashed blue)
Dominican Republic	— (solid orange)	- - - (dashed orange)
All LAC	— (solid black)	- - - (dashed black)
Bolivia	— (solid purple)	- - - (dashed purple)

Figure 3. The percentage share of mining and manufacturing in the annual gross domestic product (GDP) for Cuba, selected other countries of Latin America and the Caribbean (LAC), and all LAC countries from 1990 to 2013. Data from United Nations Economic Commission for Latin America and the Caribbean, 2014.

the manufacturing and mining sectors. In the energy sector, the country is offering joint ventures in petroleum extraction from onshore and offshore blocks, but also reported that it hopes to increase the share of electricity produced by renewable sources to 24% by 2030 from 4% in 2014. Foreign investment opportunities are being offered in biomass and solar energy production and hydroelectric power, and the Government announced that it will allow 100% foreign ownership in wind farms. Regardless of whether energy ventures are partially or fully foreign owned, output will be required to be sold at predetermined prices to state distribution systems. Included in the guidelines released by the Cuban Government, joint-venture firms will be required to provide business plans that make projections for their potential impact on the country’s balance of payments. The guidelines prevent the privatization of state held businesses, but allow foreign investment entities to partner with domestic business cooperatives. Small-scale private enterprises, however, will not be allowed to partner with foreign investment entities (Feinberg, 2014).

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